

Lisa Linklater KC



Call 1995 | Silk 2022



Clerks

 Nicole Luna
 0113 203 1975

 Ian Spencer
 0113 203 1971

 Nick Buckley
 0161 817 2757

 Luke Heywood
 0113 203 1970

 Joe Mawson
 0161 817 2753

Appointments

- King's Counsel (2022)
- Vice-Chair of the Northern Business and Property Bar Association (2023)
- Editorial Advisory Board of the Company Lawyer journal (published by Sweet & Maxwell) (member since 2010)
- Accredited Mediator (CEDR)
- Attorney General's Regional Panel of Counsel (2000 – 2018)

Memberships

- Chancery Bar Association
- Northern Business and Property Bar Association (Vice-Chair)
- R3 fellow (association of business recovery professionals) (full member)
- Insolvency Lawyers' Association

Commercial

Introduction

Lisa Linklater KC is a leading silk with a well established reputation nationally for her expertise, advocacy, strategic excellence and advice in high value disputes across the full range of commercial litigation. She is Vice-chair of the Northern Business and Property Bar Association.

Recommendations

Lisa has been recommended as a Band 1 silk for two consecutive years by both Chambers and Partners UK Bar Guide 2025 and Legal 500 UK Bar 2025 in three practice areas – Commercial Dispute Resolution, Chancery and Insolvency and Restructuring. Testimonials are in the recommendations section opposite. They recognise Lisa's many skills and personal qualities that have cemented her reputation in heavyweight and high profile cases in silk. The current legal directories note: *"Lisa is very capable with complex commercial litigation and is able to cut through complicated matters quickly. She is a pleasure to work with and is also great with clients"*, *"Lisa is technically excellent"* and *"a formidable opponent"*.

Expertise, Skills and Personal Qualities

Lisa is highly experienced in acting for a very wide range of clients in cases and disputes that are high-profile (including many attracting media attention), set a legal precedent (either for the client or generally), are of high financial value, intersect with criminal matters and/or are of reputational importance to the client. Lisa is recognised by Legal 500 UK Bar 2025 as *"pragmatic, intelligent, and always calm and considered"*, as well as being *"tenacious in battle"*. She has a wealth of experience in advocacy in the Business and Property Courts of the High Court, the Court of Appeal and in Alternative Dispute Resolution (including arbitration and mediation).

- (full member)
- The Honourable Society of the Inner Temple
 - North Eastern Circuit

Education

- MA Cantab (Law), University of Cambridge (Jesus College)
- Inns of Court School of Law, London
- The Honourable Society of the Inner Temple

Lisa brings 30 years of experience in advising and representing diverse clients including companies (plcs, SMEs and household names), banks and other lenders, high net worth individuals (often in their capacity as shareholders, directors, members of LLPs, partners or co-owners of commercial and residential property), insolvency practitioners (as office holders or LPA receivers), central government (Secretary of State for Business and Trade and HM Revenue and Customs), local government, sports clubs, solicitor firms and trustees of substantial trust funds. She is instructed on behalf of clients by and against regional, national and international law firms.

She is highly experienced in the successful resolution of disputes by court proceedings in the Business and Property Courts of the High Court or Court of Appeal, as well as by Alternative Dispute Resolution (including arbitration and mediation). Lisa has extensive experience in both the private and public sectors, including in the technology, energy, financial services, property, retail, healthcare, construction, insurance, hospitality, education and manufacturing sectors.

Lisa is highly adept in cases involving expert evidence, particularly of a financial nature.

Lisa is valued for her excellent leadership skills, collaborating very effectively with a very wide range of clients and legal teams to advance clients' objectives effectively: *"she is always challenging us on aspects of the case we might not have thought of. She really raises the game of everyone working with her."* Lisa frequently works with lawyers who are specialist in other legal jurisdictions (recent examples include Jersey, Isle of Man, Scotland, Hong Kong and Saudi Arabia) or other silks, junior Counsel or lawyers with complementary expertise (recent examples include criminal, tax on transactions and matrimonial). She also regularly leads junior Counsel (where appropriate to the case and client).

Recent Experience and Highlights

Examples of Lisa's commercial practice in silk include:

Arbitration

- Acting for a retiring member of a very well known accountancy LLP in respect of the arbitration of protracted and fiercely contested disputes relating to the payment of goodwill under a deed of covenant and capital payment under an LLP agreement (2024 –).

Banking and Finance

- Advising guarantors of and shareholders in a company carrying out a substantial residential property development in East Yorkshire on strategy in dispute with lender of a bridging loan of

£4m for the development. The dispute involved the alleged sale of their shares in the company to a third party by the lender further to a charge over the shares (2024 –).

- Acting on behalf of one of the world's largest banking and financial organisations in respect of substantial claims under guarantees of commercial lending (2024 –).

Commercial Contracts

- Acting for Claimant in long-running dispute to recover unpaid commission of £2.35m due to the Claimant, as appointed representative for independent insurers, listed for trial in the High Court in London in 2025 (2024 –).
- Advising German company in respect of dispute with English company regarding contract for home delivery and installation service for high-class retailers and related loan agreement (2024).
- Advising local authority and private sector partner in respect of a public contract relating to a very substantial joint venture property development in the North West, involving issues relating to public procurement law (2023).

Commercial Fraud

- Acting in the High Court in London for Defendant to very high profile, factually and legally complex alleged claim of £12m by company administrators. The claim is for alleged dishonest assistance and knowing receipt of breach of trust and alleged breaches of directors' duties, relating to a share sale by the Defendant of his shares in the company. Lisa has collaborated closely with Jersey lawyers in respect of a freezing order obtained in the Royal Court of Jersey (2023 –).

Company and corporate law disputes

- Acting for and advising a minority shareholder in respect of share forfeiture provisions flowing from Good Leaver/Bad Leaver clauses in a shareholders' agreement. The shareholder agreement was part of a complex suite of corporate documentation, created following investment by private equity investors in the company. The company had developed and owns valuable software (2024 –).

Directors

- Acting as lead Counsel for the Secretary of State for Business and Trade in a very high profile matter under the Company Director Disqualification Act 1986. The matter involved very high value transactions, a complex group structure, cross-border law issues, complex and novel legal company and insolvency law issues, very substantial documentary evidence, as well as highly complex financial issues (2023 – 2024).
- Successfully securing the early and favourable settlement of

substantial alleged claims against directors of companies in liquidation. The claims were brought by liquidators or assignees who had purchased claims from liquidators and alleged breach of the creditor duty, recognised by the Supreme Court in *BTI 2014 LLC v Sequana* (2024).

Injunctive relief

- Successfully securing in the High Court in Manchester the dismissal of an application by a borrower for an interim injunction to prevent a finance house from enforcing its security in respect of a substantial property development in the Midlands (2023).

Insolvency and Restructuring

- Advised and successfully acted for long established vehicle bodybuilder in a dispute with the joint administrators of a high profile insolvent company concerning a payment, described as a deposit, of £5m. The dispute centred on novel issues relating to the application of a provision, introduced by the Corporate Insolvency and Governance Act 2020 (2023 – 2024).

Merger and acquisition disputes

- Acting for seller of shares in a company in the technology sector in hotly contested claim against purchaser for earn-out of up to £11m under a share purchase agreement, involving disputes as to the construction of the contract (2023 –).
- Acting in respect of claim for breaches of warranties under share purchase agreement, including advice in respect of contractual limitation clauses and the scope of a set off clause (2021 – 2023).

LLP and Partnership Disputes

- Acting for a partner in a very substantial residential and commercial property portfolio in Yorkshire, built up over many years (2024 –).
- Acting for a partner in a long-standing partnership in a very substantial property portfolio in the North West with related shareholder dispute (2024 –).

Restitutionary claims

- Successfully securing the discontinuance of a claim against a director for restitution in respect of tax liabilities relating to an Employee Benefit Trust, shortly before the trial of the claim in the High Court in Leeds (2023).

Property and Trusts

- Currently acting in respect of dispute relating to jointly owned commercial and residential property portfolio in London and the North West with a value of over £10m and related allegations of

unfair prejudice under s994 Companies Act 2006 (2023 –).

- Successfully advised and acted for trustees of a long-established family trust with a large number of beneficiaries, including many minors, in an application to extend the trust pursuant to the Variation of Trusts Act 1958. The trust's assets include shares in a company, which owns valuable commercial property in Sheffield. (2022 – 2024).

Shareholder Disputes

- Successfully and swiftly securing the purchase of shares by majority Respondent shareholders following a protracted, factually and legally complex dispute between shareholders, involving a related company that had received substantial inter-company loans. The company involved provides brand protection to many household names (2024 – 2025).
- Successfully securing the purchase of client's shares in a hard fought s994 petition relating to an online gambling business following the dilution of client's shareholding by an allotment of new shares. The case involved a group of companies, including subsidiaries registered in Gibraltar. The client's shares were valued by an expert valuer from a Big Four accounting firm with the client's shareholding being valued as if the allotment of the "new" shares had not taken place (2023 – 2024)

Solicitors

- Advising solicitors on merits and strategy relating to threatened professional negligence claim against them relating to a high value property transaction in London (2024 –).
- Advising solicitors on very sensitive and complex issues relating to a request under the Insolvency Act 1986 for information relating to a client where client confidentiality issues arose (2023 – 2024).

Sports Law

- Acting for and advising board of directors (most of whom were volunteers) on strategy on threatened injunction in respect of highly acrimonious dispute between different sections of a very well established sports club (a company limited by guarantee) (2024 –).

Examples of Lisa's significant experience in this field before taking silk are in the commercial cases list below. Please see the bespoke CVs opposite for details of Lisa's practice, expertise and experience in company (particularly shareholder disputes), insolvency, commercial fraud and property and trusts.

Further Expertise and Personal Qualities

Lisa is very widely published in her areas of specialism, as set out in the publications section above. She is regularly invited to chair or speak on topical legal developments in commercial litigation to regional, national and international law firms. In 2023 Lisa was chair of a prestigious panel of international experts at the 40th Cambridge International Symposium on Economic Crime and in 2024 she chaired at the Artificial Intelligence and Digital Security Conference in Manchester.

Commercial Cases

Lisa's experience in commercial litigation and commercial contract before taking silk includes the following:

COMMERCIAL LITIGATION

- Securing a favourable settlement for the defendants to a £5 million misfeasance and transaction defrauding creditors claim, brought by the liquidators of an offshore partnership that had moved onshore in long-running HCt BPC proceedings (2018 – 2021).
- **Wybone Limited**: Successfully defended serious allegations and defeated injunction application against client director in respect of management of successful company (2020)(HCt).
- **[2019] EWHC 546 (Ch) and [2019] EWHC 1928 (Ch)**: Successfully defended challenge to the English High Court's jurisdiction and claim that England was forum non conveniens, securing payment of debt and withdrawal of claim in Northern Ireland for over £1.7 million (HCt).
- **Northgate Lighting Limited v Brite Source PTE Limited**: Acted for Singaporean company in disputed winding up petition relating to lighting supplies valued at \$2.2 million (2019) (HCt).
- Acted for **Sports Direct** in defending emergency application for delivery up of items in High Street stores following the purchase of House of Fraser (in administration) (2018) (HCt).
- Representing company that bought a pharmaceutical business from a company in administration in claims brought by the administrators that the terms of the business sale agreement had been breached (2017) (HCt).
- Successfully defending injunctive relief proceedings brought by a major manufacturer of bed products that had purchased a portfolio of properties from administrators in a "fire sale" and obtaining a favourable settlement of claim before a six day trial. The claim centred on allegations of civil fraud and was related to high profile criminal proceedings relating to the premises (2016) (HCt).
- Successfully obtained freezing order for leading travel company, based in Yorkshire (2015) (HCt).
- Advised and represented leading household name in the energy

sector in dispute relating to power station in the North West (2015) (HCt).

- Obtained injunction on behalf of an academy in West Yorkshire to help secure pupils and employees following violent threats by a pupil (2014).
- **Close Asset Finance Limited v B & ors**: Defended application for repossession of specialist machinery, used to make medical milk for export pursuant to licence, and subject to hire purchase agreements, brought by finance house. The first hearing of the application settled, preserving use of machinery for client during administration (2015) (HCt).
- **Oxford RFS v AP & ors** (2013) (Briggs J) Successfully obtained an interim injunction on behalf of a company against a former employee restraining use of confidential information and records taken in a developing technology in the energy sector and subsequently successfully settled claim.
- **Paragon Mortgages Ltd v MP** [2011] All ER (D) 65 (David Steel J) Acted for borrower in multi-million pound claims under guarantees and on personal mortgages of buy to let properties in Leeds where LPA receivers had been appointed.
- **Lowes v W Machell Joinery Ltd** [2011] EWCA Civ 794, [2012] 1 All ER (Comm) 153 and [2011] EWCA Civ 798 (Rix LJ, Lloyd LJ and Lewison J) Whether a staircase was unfit for purpose under the Sale of Goods Act 1979 due to non-compliance with Building Regulations and the extent to which new points may be taken on appeal and costs consequences.
- **GE Money Home Lending Ltd v H C Wolton & Sons Ltd (t/a Wolton Chartered Surveyors)** [2010] All ER (D) 116 (May) [2010] PNLR 28 (HHJ Behrens) Whether or not claim form in professional negligence proceedings could be amended in respect of name of one of the parties outside limitation period.
- **Michael Gerson (Leasing) Ltd v Loach and others** [2002] All ER (D) 147 (Jul) (Court of Appeal) (Pill LJ, Robert Walker LJ and Sir Martin Nourse) Succeeded in appeal on issue of construction of chattel leasing agreement.

COMMERCIAL CONTRACTS

- Successfully acted for construction company in claim for specific performance of a contract to purchase land with a contract value of £4m in a dispute that had lasted 10 years (2020 – 2021) (HCt).
- **Unwin v Bond [2020] EWHC 1769 (Comm)**, a precedent case on good faith clauses in shareholder agreements and one of the first trials to take place remotely during the Covid-19 pandemic.
- Advising a local authority on successfully exiting an onerous contract relating to mortuary services (2019).
- Successfully defending a claim under a joint venture agreement and by proprietary estoppel to a valuable quarry at an 8-day trial (2019) (HCt).
- Representing a Yorkshire Fastest 50 company in defending a

claim brought by a commercial agent for in excess of £2.5 million in alleged unpaid commission (2018).

- Advising in alleged breach of contract claim relating to project in Dubai (2018).
- Successfully acted for sellers of shares in claim against purchasers for breach of share purchase agreement involving a company providing car repair services for insurers. Case settled before issue of proceedings (2017).
- ***Atlantisrealm Ltd v Intelligent Land Investments (Renewable Energy) Ltd*** [2017] EWCA Civ 1029, [2017] C.P. Rep. 39, [2017] EWHC 564 (TCC): Acted for the Claimant in a substantial claim of over £1 million for breach of warranties in a share purchase agreement involving a wind farm in Scotland. The case settled before a 10-day trial and following a high-profile appeal centred on disclosure of legally professionally privileged documents by the Defendant.
- Lisa successfully acted for a major commercial landscaping company in obtaining settlement of a claim of just under £1 million in the Mercantile Court against a local authority. The claim was for breach of a public sector contract relating to groundworks in parks, schools and other amenities under the control of the local authority (2015) (HCt).
- Successfully defended seller of shares in claim for alleged breach of warranties in a share sale agreement relating to a debt collection company in a case involving complex forensic accounting issues on the issue of liability (2015) (HCt).

Please see the bespoke CVs opposite for details of Lisa's practice, expertise and experience in company (particularly shareholder disputes), insolvency, commercial fraud and property and trusts before taking silk.

Recommendations

Directories

Chambers and Partners UK Bar Guide 2025

Band 1 Leading Silk in Commercial Dispute Resolution

"Lisa is great at building rapport with clients. She's absolutely great in helping steer a matter to a successful conclusion and she's not afraid of taking the plunge when you have to be decisive."

"Lisa is extremely good at unfair prejudice and shareholder disputes."

“Lisa has got such an eye for detail and she is always challenging us on aspects of the case we might not have thought of. She really raises the game of everyone working with her.”

Band 1 Leading Silk in Chancery

“Lisa is very capable with complex commercial litigation and is able to cut through complicated matters quickly. She is a pleasure to work with and is also great with clients.”

“Lisa is very good on unfair prejudice petitions and shareholder disputes. She has got such an eye for detail, always challenging us on aspects of the case and raising the game of everyone around her.”

“She’s built up a national reputation in this area. Lisa isn’t fazed by the complexity or the value of matters. Her input is vital, she’s always considered.

Band 1 Leading Silk in Insolvency

“Lisa Linklater is an excellent barrister. She is very experienced and very well thought of. A formidable opponent.”

“Lisa is technically excellent. She always gives thoughtful and considered advice.”

Legal 500 UK Bar Guide 2025

Tier 1 Leading Silk in Company and Insolvency

‘Lisa is pragmatic, intelligent, and always calm and considered. She is able to provide commercial solutions to problems.’

Tier 1 Leading Silk in Commercial Dispute Resolution

‘Lisa is a tremendous barrister, who exudes a quiet but authoritative command of the details of the case. She is tenacious in battle.’

Chambers and Partners 2024 recommends Lisa as a Tier 1 silk in each of the practice areas of Commercial Dispute Resolution, Restructuring/Insolvency and Chancery and highlights her expertise and experience in shareholder disputes, insolvency litigation and directors’ duties.

Chambers and Partners 2024 (Chancery/Commercial Dispute Resolution/Restructuring/Insolvency – Tier 1)

“Lisa is top class, extremely knowledgeable and incredibly hard-working.”

“Lisa is very strong technically; she fights the clients’ corner, leaves no stone unturned and knows the law inside out. Her written work is excellent.”

“Lisa is personable, has a collaborative approach and is very technical.”

The Legal 500 2024 (Company and Insolvency/ Commercial Litigation – Tier 1)

‘Lisa is very thorough and is always well prepared. A proactive silk.’

‘Lisa’s knowledge of shareholder disputes and the law on unfair prejudice is outstanding. A strategically astute silk.’

Chambers and Partners 2023 (Commercial Dispute Resolution, Restructuring/Insolvency and Chancery)

“Lisa is scrupulous. She is hands-on in getting to know the client’s business.”

“Lisa is technically superb.”

“Very thorough and decisive.”

The Legal 500 2023 (Company and Insolvency)

‘Lisa is very responsive and incredibly academic – she researches her cases inside out. She gives clear, concise advice.’

The Legal 500 2022 (Tier 1 Company and Insolvency)

“Lisa is meticulous, very, very sharp, and has a wealth of knowledge. Always well prepared and an excellent advocate.”

Chambers and Partners 2022 (Band 1 Commercial Dispute Resolution)

“Lisa Linklater has been excellent – she is very good with clients, and very measured and meticulous in her approach.”

“Lisa has been really collaborative and attentive.”

Chambers and Partners 2022 (Restructuring/Insolvency)

“Lisa is a highly academic and organised advocate who knows her cases inside out. She is always a pleasure to deal with and to instruct.”

Chambers and Partners 2021 (Chancery)

“You have to do your homework when you are against her.”
“Her knowledge and expertise is first-rate.”

Chambers and Partners 2021 (Restructuring/Insolvency)

“She has a very good eye for detail.”
“Experienced and has the confidence of the court.”
“She’s good under pressure, diligent and very calm on her feet.”

Chambers and Partners 2021 (Commercial Dispute Resolution)

“She is very technically astute and I can see why she is well respected in the region for this sort of work.”
“A very thorough and insightful analyst on the key issues.”

The Legal 500 2021 (Tier 1 Company and Insolvency)

“Lisa is very academic and always researches her cases fully. She is always well prepared and her written submissions are always excellent demonstrating her knowledge of cases. Lisa is a great advocate and is very persuasive.”

Chambers and Partners 2020 (Chancery)

“She is unflappable, extremely well prepared and an excellent advocate who is as strong on her feet as she is on paper.”
“She is a very astute barrister with excellent commercial acumen. Her judgement is always spot-on and she is decisive in even the most complicated scenarios.”

Chambers and Partners 2020 (Restructuring/Insolvency)

“She is brilliant technically, great on her feet and her written work is really good.”
“Gets to the heart of the details and is very thorough. She really fights her client’s corner and is dogged and robust in her approach.”

The Legal 500 2020 (Tier 1 Company and Insolvency)

“Very highly-regarded both as a lawyer and as an advocate.”

Chambers and Partners 2019

"She is knowledgeable, persuasive in court and excellent on complex legal problems."

"She is thorough, methodical and an excellent all-rounder."

The Legal 500 2018/19

"Imperturbable and impressive in court; a force to be reckoned with."

Testimonials

"It was a pleasure to work with Lisa, whose hard work 24/7, excellent advocacy and expertise throughout was an invaluable factor in achieving this outcome." Excello Law (2023)

"Lisa Linklater KC was incredible during all meetings and teams calls. Her vast amount of knowledge and confidence in the strength of our case was very reassuring. Her opening speech showed that she knew the case in depth and she knew exactly how to deliver her points firmly and in a strong and confident manner. Lisa was worth every single penny. She absolutely commanded the mediation and her confidence and knowledge were second to none." Mrs C (client in shareholder dispute)(2023)

"Lisa provided a great service and her insight into the case was very helpful. Her communication was always prompt." Mr B (client in shareholder dispute)(2023)

"I have retained Lisa on a number of complicated shareholder disputes. She is sharp, focussed and decisive and is able to navigate the most challenging legal and factual issues with aplomb. Lisa prepares thoroughly for hearings, ensuring all bases are covered, and her presentation of a case to court is both measured and highly effective."

Adam Maher, Partner, Head of Commercial Litigation, Myerson LLP (2022)

"Your strategy was perfect and delivered exactly the result the client was looking for" Joshua Briggs, Head of Dispute Resolution, Wilkin Chapman LLP (2022)

"Lisa is very much a team player. She is very diligent, unflappable and measured in her submissions" Stuart Frith, Partner – Restructuring and Insolvency, Stephenson Harwood LLP (2019)

"Your clarity of thinking and leadership was much appreciated" Insolvency Practitioner Client, 2019

“Thank you for your focussed and effective advocacy” Government lawyer, 2018

“I could not have asked for a better legal team than [solicitor’s firm] and Lisa Linklater” client following mediation, 2017

“This was a fantastic result” Managing director and commercial dispute resolution solicitor, 2016

“Your expert presentation of the case to the court was exceptional” Partner and head of Commercial Dispute Resolution Department following trial in 2016

Publications

Member of the editorial advisory board of “The Company Lawyer” (Sweet & Maxwell).

Restructuring Plans and HMRC: Recent Developments (R3 press, policy and research update, November 2023).

Shareholder Disputes: Unfair Prejudice Petitions and The Art of Share Valuation (Solicitors Journal, 2022) 165(9), 25 – 27.

“Directors’ Duties in Times of Change” (R3’s Recovery Newsletter, April 2022).

“Virgin Active and New Look: A new dawn for the rescue culture?” (Sweet & Maxwell’s Insolvency Intelligence 2021, 34(3), 55 – 57).

“Legal Professional Privilege: Breach of a Company Director’s Duties and the Iniquity Exception in Practice” (Feature article, LexisNexis Corporate Rescue & Insolvency Journal, December 2020, 13(6), 194 – 195).

“Changing Times: Aspects of Creditor Enforcement in Administration and the New Moratorium” (Sweet & Maxwell’s Insolvency Intelligence 2020, 33(3), 96 – 98).

“Furlough and Administration: When is a Contract of Employment ‘Adopted’?” (R3’s Recovery, Autumn 2020).

Co-author of “Rider, Alexander, Linklater & Bazley: Market Abuse and Insider Dealing” (2nd ed, Tottel Publishing).

Member of the editorial board of “The Company Lawyer” (Sweet & Maxwell) from 2001 – 2007, regularly contributing editorials on company, finance and insolvency topics.

Beyond the Bar

Music, golf, swimming and theatre. Lisa is fluent (conversational) in French and German.